Vote 20

Independent Police Investigative Directorate

Budget summary

R million	2018/19 Total	Current payments	Transfers and subsidies	Payments for capital assets	2019/20 Total	2020/21 Total
MTEF allocation						
Administration	109.0	103.9	0.6	4.5	116.3	124.1
Investigation and Information Management	190.1	190.1	0.0	–	203.1	216.8
Compliance Monitoring and Stakeholder Management	16.0	16.0	–	–	17.2	18.5
Total expenditure estimates	**315.1**	**310.0**	**0.6**	**4.5**	**336.7**	**359.4**

Executive authority	Minister of Police
Accounting officer	Executive Director of the Independent Police Investigative Directorate
Website address	www.ipid.gov.za

The Estimates of National Expenditure e-publications for individual votes are available on www.treasury.gov.za. These publications provide more comprehensive coverage of vote specific information, particularly about goods and services, transfers and subsidies, personnel, entities, donor funding, public private partnerships, conditional grants to provinces and municipalities, and expenditure information at the level of service delivery, where appropriate.

Vote purpose

Ensure independent oversight of the South African Police Service and the Municipal Police Services. Conduct independent and impartial investigations of identified criminal offences allegedly committed by members of the South African Police Service and the Municipal Police Services; and make appropriate recommendations.

Mandate

The Independent Police Investigative Directorate exercises its functions in accordance with the Independent Police Investigative Directorate Act (2011). The act gives effect to the provisions of section 206(6) of the Constitution, which provides for the establishment of an independent police complaints body that must investigate any alleged misconduct of, or offence committed by, a member of the police service. The thrust of the directorate’s work is to investigate serious and priority crimes allegedly committed by members of the South African Police Service and Municipal Police Services.

The Independent Police Investigative Directorate Act (2011), which came into effect on 1 April 2012, grants the directorate an extended mandate and changes the focus of the directorate’s work from a complaints-driven organisation to one that prioritises the investigative function. The act further places stringent obligations on the South African Police Service and Municipal Police Services to report matters that must be investigated by the directorate and ensure the implementation of resultant disciplinary recommendations made by the directorate.

Selected performance indicators

Table 20.1 Performance indicators by programme and related outcome

Indicator	Programme	MTSF Outcome	Past 2014/15	Past 2015/16[2]	Past 2016/17	Current 2017/18	Projections[1] 2018/19	Projections[1] 2019/20	Projections[1] 2020/21
Percentage of cases registered and allocated within 72 hours of written notification per year	Investigation and Information Management	Outcome 3: All people in South Africa are and feel safe	73% (4 298/5 879)	93% (5 126/5 519)	79% (5 543/7 014)	91%[3]	91%	91%	91%
Number of investigations of deaths while in police custody that are decision ready per year[4]	Investigation and Information Management		40% (162/403)	69% (229/333)	46% (140/302)	62%[3]	150	150	150
Number of investigations of deaths as a result of police action that are decision ready per year[4]	Investigation and Information Management		22% (164/740)	66% (470/713)	29% (115/394)	52%[3]	130	130	130

Table 20.1 Performance indicators by programme and related outcome

Indicator	Programme	MTSF Outcome	Past			Current	Projections[1]		
			2014/15	2015/16[2]	2016/17	2017/18	2018/19	2019/20	2020/21
Number of investigations of rape by a police officer that are decision ready per year[4]	Investigation and Information Management	Outcome 3: All people in South Africa are and feel safe	36% (67/185)	74% (130/176)	54% (61/112)	65%[3]	65	65	65
Number of investigations of rape while in police custody that are decision ready per year[4]	Investigation and Information Management		65% (22/34)	89% (25/28)	25% (5/20)	65%[3]	10	10	10
Number of community outreach events conducted per year[5]	Compliance Monitoring and Stakeholder Management	Outcome 12: An efficient, effective and development oriented public service	232	244	98	108	80	80	80

1. *The directorate's performance targets remain constant over the MTEF period to align targets with available budget.*
2. *Actual performance in 2015/16 was higher compared with 2014/15 and 2016/17 due to the implementation of various interventions intended to improve performance, such as the establishment of the national specialised investigative team, the deployment of the backlog task team to various provinces and the filling of critical vacant positions in the directorate.*
3. *No absolute values are provided as the directorate cannot predict the number of cases it will receive.*
4. *From 2018/19, indicators are measured as absolute numbers rather than percentages to reflect performance that is within the directorate's control. The absolute numbers reflect the total number of cases that the directorate will be able to investigate based on past performance and taking into account available budgets and personnel over the MTEF period.*
5. *Decrease in the number of community outreach events over the MTEF period reflects alignment with projected performance in relation to available budget and personnel.*

Expenditure analysis

Chapter 12 of the National Development Plan calls for building safer communities in South Africa. This is given expression by outcome 3 (all people in South Africa are and feel safe) of government's 2014-2019 medium-term strategic framework. The work of the Independent Police Investigative Directorate is directly aligned with this outcome as the directorate seeks to ensure that all people in South Africa live safely in a society free of corruption, and with an independent and fair criminal justice system. Over the medium term, the directorate intends to focus on investigating high impact cases; finalising the review of its governing legislation, which is scheduled for completion in September 2018; enhancing its security measures to safeguard sensitive information and data; and conducting community outreach events. To assist the directorate in carrying out activities related to some of these focus areas, additional funding of R158.5 million has been reprioritised from the South African Police Service over the medium term.

As the directorate's work is labour intensive, 68.2 per cent (R687.6 million) of its total budget over the MTEF period is allocated to compensation of employees, mainly for investigators. The directorate's funded personnel establishment is set to increase by 27 posts, from 388 in 2017/18 to 415 in 2018/19, and remains constant over the MTEF period. This explains the 11.7 per cent increase in spending on compensation of employees, from R176.9 million in 2017/18 to R246.5 million in 2020/21.

The 27 additional appointments are expected to enable the directorate to strengthen its capacity across all programmes to address queries raised by the auditor general in relation to weaknesses in its internal control and case management system. The directorate plans to appoint 6 interns additional to the funded establishment on one-year contracts in each year over the period. This is expected to increase the directorate's total staff complement from 415 to 421 in 2018/19, and remain constant over the medium term.

Another major cost driver for the directorate is goods and services, specifically spending on contractual obligations such as audit costs, office accommodation, municipal services, cleaning services, security services, fleet services and computer services. In this regard, R72.7 million of the reprioritised funds from the South African Police Service will be used to cover the shortfall in payments for and accommodate higher than inflation increases on contractual obligations over the medium term.

Investigating high impact cases

High impact cases include, but are not limited to, corruption, systemic corruption, death while in police custody, death as a result of police action, rape by a police officer whether on or off duty, and rape while in police custody. The directorate's focus on high impact cases over the medium term will ensure that it is able to deal effectively with cases that are generally more complex to investigate. This is also expected to decrease the likelihood of the occurrence of other criminal offences by the police, such as assault, torture and discharge of an official firearm, which the directorate has a legislative obligation to investigate.

The focus on investigating high impact cases will ensure that the directorate is able to, in each year over the MTEF period, investigate at least 150 cases for death while in police custody, 130 cases for death as a result of police action, 65 cases for rape by a police officer and 10 cases for rape while in police custody. The bulk of the resources allocated to the *Investigation and Information Management* programme, which has 177 investigators and a total budget of R610 million over the medium term, is earmarked for the investigation of high impact cases.

Finalising the review of governing legislation

In September 2016, the Constitutional Court declared several sections of the Independent Police Investigative Directorate Act (2011) to be inconsistent with section 206(6) of the Constitution and ruled that the act should be reviewed within 24 months from the date of the ruling. To conduct this review, R500 000 was shifted from various goods and services items in the *Compliance Monitoring and Stakeholder Management* programme in 2017/18, while R1.2 million is allocated to the same programme in 2018/19 from the reprioritised funds from the South African Police Service to finalise the review. These funds mainly provide for costs associated with stakeholder and public consultation such as travel and subsistence, stationery, and printing. Consequently, spending on travel and subsistence is expected to increase at an average annual rate of 49.4 per cent over the MTEF period, from R477 000 in 2017/18 to R1.6 million in 2020/21. It is anticipated that the amendment act will be tabled in Parliament for consideration towards the end of 2017/18, and the wider public consultation process will commence at the beginning of 2018/19. Once finalised, the amendment act is expected to ensure that the directorate has the necessary operational and structural independence to execute its mandate.

Safeguarding information and data

In executing its legislative mandate, the directorate collects and stores sensitive information and evidence from crime scenes. Over the medium term, the directorate aims to improve its internal security measures for the collection and storage of this data. The directorate intends to do this by implementing suggestions based on the findings of the report on security threats compiled by the State Security Agency in 2016/17. The report identified that the directorate’s internal security measures did not comply with minimum information security standards, prompting the need to strengthen them.

For this purpose, R15 million is allocated over the MTEF period to the *Administration* programme for the procurement and installation of specialised security items such as access controls and biometrics, and safes and steel cabinets, in all district offices. In addition, the directorate intends to prioritise the appointment of 1 director and 4 assistant directors in 2018/19, who will be responsible for security and vetting, respectively. This accounts for the projected increase of 14.2 per cent in spending on compensation of employees in the *Administration* programme over the medium term, from R50.1 million in 2017/18 to R74.6 million in 2020/21.

In addition to the procurement and installation of specialised security measures, R14.1 million is allocated over the MTEF period to revamp and upgrade the directorate’s information security system and infrastructure, including networks, servers and desktop equipment. This accounts for the projected 10.5 per cent increase in expenditure on computer services across all programmes over the medium term, from R7.1 million in 2017/18 to R9.5 million in 2020/21. The implementation of improved ICT infrastructure and security measures will ensure compliance with minimum information security standards and improve efficiencies in the directorate’s case management system. This is expected to enable the registration and allocation of at least 91 per cent of cases received within 72 hours of written notification over the MTEF period.

Conducting community outreach events

Although community outreach is still a key focus area for the directorate, the number of community outreach events to be conducted has been reduced from 108 in 2017/18 to 80 in each year over the medium term, as the directorate has no dedicated personnel to conduct these events and makes use of its investigators to perform this work. The increasing number of cases received by the directorate each year means that there are fewer investigators available to assist with community outreach events. As a result of the projected decrease in the number of outreach events to be held over the MTEF period, spending on advertising in the *Compliance Monitoring and Stakeholder Management* programme, which provides the funding to conduct these events, is expected to decrease at an average annual rate of 15.5 per cent, from R295 000 in 2017/18 to R178 000 in 2020/21.

Expenditure trends

Table 20.2 Vote expenditure trends by programme and economic classification

Programmes
1. Administration
2. Investigation and Information Management
3. Compliance Monitoring and Stakeholder Management

Programme	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Revised estimate	Average: Outcome/Annual budget (%)	Average: Outcome/Adjusted appropriation (%)
R million	2014/15			2015/16			2016/17			2017/18			2014/15 - 2017/18	
Programme 1	76.7	81.5	81.0	77.7	77.8	75.5	78.0	77.1	76.1	87.1	87.1	87.1	100.1%	98.8%
Programme 2	153.3	149.7	148.0	152.5	152.5	154.4	159.2	156.3	157.0	157.2	156.9	156.9	99.1%	100.1%
Programme 3	4.7	3.6	3.4	4.6	4.5	4.2	8.9	8.7	8.6	11.1	11.4	11.4	94.4%	98.5%
Total	**234.7**	**234.7**	**232.4**	**234.8**	**234.8**	**234.2**	**246.1**	**242.1**	**241.7**	**255.5**	**255.5**	**255.5**	**99.2%**	**99.7%**
Change to 2017 Budget estimate											–			
Economic classification														
Current payments	**231.3**	**230.1**	**215.8**	**234.4**	**231.9**	**231.2**	**244.7**	**241.4**	**239.9**	**254.7**	**254.4**	**254.4**	**97.5%**	**98.3%**
Compensation of employees	162.3	137.0	119.5	169.8	159.6	149.6	178.5	169.6	169.2	186.2	176.9	176.9	88.3%	95.7%
Goods and services	68.9	93.1	96.3	64.6	72.3	81.6	66.3	71.8	70.7	68.5	77.5	77.5	121.6%	103.7%
Transfers and subsidies	**0.5**	**0.7**	**0.7**	**0.4**	**0.5**	**0.6**	**0.5**	**0.6**	**1.4**	**0.6**	**1.1**	**1.1**	**192.0%**	**131.6%**
Departmental agencies and accounts	0.5	0.5	0.4	0.4	0.4	0.4	0.5	0.5	0.5	0.6	0.6	0.6	–	–
Households	–	0.2	0.3	–	0.2	0.3	–	0.1	0.9	–	0.5	0.5	–	210.6%
Payments for capital assets	**2.9**	**3.9**	**15.9**	**–**	**2.4**	**2.4**	**0.8**	**0.2**	**0.3**	**0.2**	**–**	**–**	**465.6%**	**287.2%**
Machinery and equipment	2.9	3.9	15.9	–	2.4	2.4	0.8	0.2	0.3	0.2	–	–	465.6%	287.2%
Payments for financial assets	**–**	**–**	**0.0**	**–**	**–**	**0.0**	**–**	**–**	**0.1**	**–**	**–**	**–**	**–**	**–**
Total	**234.7**	**234.7**	**232.4**	**234.8**	**234.8**	**234.2**	**246.1**	**242.1**	**241.7**	**255.5**	**255.5**	**255.5**	**99.2%**	**99.7%**

Expenditure estimates

Table 20.3 Vote expenditure estimates by programme and economic classification

Programmes
1. Administration
2. Investigation and Information Management
3. Compliance Monitoring and Stakeholder Management

Programme	Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R million	2017/18	2014/15 - 2017/18		2018/19	2019/20	2020/21	2017/18 - 2020/21	
Programme 1	87.1	2.3%	33.2%	109.0	116.3	124.1	12.5%	34.5%
Programme 2	156.9	1.6%	64.0%	190.1	203.1	216.8	11.4%	60.6%
Programme 3	11.4	47.6%	2.9%	16.0	17.2	18.5	17.4%	5.0%
Total	**255.5**	**2.9%**	**100.0%**	**315.1**	**336.7**	**359.4**	**12.0%**	**100.0%**
Change to 2017 Budget estimate				48.2	50.8	53.6		
Economic classification								
Current payments	**254.4**	**3.4%**	**97.7%**	**310.0**	**331.3**	**353.7**	**11.6%**	**98.6%**
Compensation of employees	176.9	8.9%	63.8%	212.3	228.8	246.5	11.7%	68.2%
Goods and services	77.5	-5.9%	33.8%	97.7	102.5	107.2	11.4%	30.4%
Transfers and subsidies	**1.1**	**16.4%**	**0.4%**	**0.6**	**0.7**	**0.7**	**-12.6%**	**0.3%**
Departmental agencies and accounts	0.6	4.8%	0.2%	0.6	0.7	0.7	9.4%	0.2%
Households	0.5	37.2%	0.2%	–	–	–	-100.0%	0.0%
Payments for capital assets	**–**	**-100.0%**	**1.9%**	**4.5**	**4.7**	**4.9**	**–**	**1.1%**
Machinery and equipment	–	-100.0%	1.9%	4.5	4.7	4.9	–	1.1%
Total	**255.5**	**2.9%**	**100.0%**	**315.1**	**336.7**	**359.4**	**12.0%**	**100.0%**

Expenditure trends and estimates for significant spending items

Table 20.4 Expenditure trends and estimates for significant spending items

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expen-diture/ Total Vote (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expen-diture/ Total Vote (%)
R thousand	2014/15	2015/16	2016/17	2017/18	2014/15 - 2017/18		2018/19	2019/20	2020/21	2017/18 - 2020/21	
Compensation of employees	119 519	149 559	169 177	176 882	14.0%	63.8%	212 257	228 759	246 546	11.7%	68.2%
Travel and subsistence	18 062	22 778	19 087	10 497	-16.5%	7.3%	14 176	14 970	15 729	14.4%	4.4%
Operating leases	26 562	20 400	13 243	23 112	-4.5%	8.6%	28 197	29 340	30 548	9.7%	8.8%
Property payments	7 770	9 560	10 129	10 912	12.0%	4.0%	17 593	18 491	19 309	21.0%	5.2%
Total	**171 913**	**202 297**	**211 636**	**221 403**	**5.0%**	**83.7%**	**272 223**	**291 560**	**312 132**	**56.8%**	**86.6%**

Goods and services expenditure trends and estimates

Table 20.5 Vote goods and services expenditure trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expen-diture/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expen-diture/ Total (%)
R thousand	2014/15	2015/16	2016/17	2017/18	2014/15 - 2017/18		2018/19	2019/20	2020/21	2017/18 - 2020/21	
Administrative fees	850	661	757	598	-11.1%	0.9%	481	507	533	-3.8%	0.6%
Advertising	2 211	520	231	584	-35.8%	1.1%	469	494	518	-3.9%	0.5%
Minor assets	1 618	985	156	43	-70.2%	0.9%	2 094	2 196	2 299	276.7%	1.7%
Audit costs: External	4 201	3 396	2 174	4 300	0.8%	4.3%	3 500	3 674	3 784	-4.2%	4.0%
Bursaries: Employees	236	125	155	214	-3.2%	0.2%	454	476	500	32.7%	0.4%
Catering: Departmental activities	301	220	199	90	-33.1%	0.2%	131	138	140	15.9%	0.1%
Communication	3 579	3 919	5 251	4 719	9.7%	5.4%	4 401	4 672	4 914	1.4%	4.9%
Computer services	13 105	5 637	8 856	7 064	-18.6%	10.6%	8 731	9 146	9 543	10.5%	9.0%
Consultants: Business and advisory services	999	507	330	351	-29.4%	0.7%	376	393	414	5.7%	0.4%
Legal services	701	2 300	1 016	5 088	93.6%	2.8%	5 000	5 243	5 488	2.6%	5.4%
Contractors	795	322	494	898	4.1%	0.8%	912	956	1 003	3.8%	1.0%
Agency and support/outsourced services	84	44	–	27	-31.5%	–	100	106	111	60.2%	0.1%
Fleet services (including government motor transport)	8 023	5 726	4 461	5 267	-13.1%	7.2%	5 988	6 323	6 667	8.2%	6.3%
Consumable supplies	786	839	552	509	-13.5%	0.8%	264	277	290	-17.1%	0.3%
Consumables: Stationery, printing and office supplies	2 698	1 419	757	1 207	-23.5%	1.9%	1 614	1 698	1 794	14.1%	1.6%
Operating leases	26 562	20 400	13 243	23 112	-4.5%	25.5%	28 197	29 340	30 548	9.7%	28.9%
Property payments	7 770	9 560	10 129	10 912	12.0%	11.8%	17 593	18 491	19 309	21.0%	17.2%
Travel and subsistence	18 062	22 778	19 087	10 497	-16.5%	21.6%	14 176	14 970	15 729	14.4%	14.4%
Training and development	1 977	524	657	931	-22.2%	1.3%	2 008	2 118	2 232	33.8%	1.9%
Operating payments	1 484	1 722	1 804	1 073	-10.2%	1.9%	1 239	1 312	1 381	8.8%	1.3%
Venues and facilities	273	13	421	–	-100.0%	0.2%	–	–	–	–	–
Total	**96 315**	**81 617**	**70 730**	**77 484**	**-7.0%**	**100.0%**	**97 728**	**102 530**	**107 197**	**11.4%**	**100.0%**

Transfers and subsidies expenditure trends and estimates

Table 20.6 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expen-diture/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expen-diture/ Total (%)
R thousand	2014/15	2015/16	2016/17	2017/18	2014/15 - 2017/18		2018/19	2019/20	2020/21	2017/18 - 2020/21	
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	**361**	**365**	**549**	**569**	**16.4%**	**47.4%**	**643**	**692**	**746**	**9.4%**	**82.9%**
Safety and Security Sector Education and Training Authority	357	364	537	558	16.1%	46.7%	637	686	740	9.9%	82.0%
Communication	4	1	12	11	40.1%	0.7%	6	6	6	-18.3%	0.9%
Households											
Social benefits											
Current	**323**	**177**	**54**	**547**	**19.2%**	**28.3%**	**–**	**–**	**–**	**-100.0%**	**17.1%**
Employee social benefits	323	177	54	547	19.2%	28.3%	–	–	–	-100.0%	17.1%
Households											
Other transfers to households											
Current	**20**	**81**	**841**	**–**	**-100.0%**	**24.2%**	**–**	**–**	**–**	**–**	**–**
Employee social benefits	20	13	546	–	-100.0%	14.9%	–	–	–	–	–
Claims against the state	–	68	295	–	–	9.3%	–	–	–	–	–
Total	**704**	**623**	**1 444**	**1 116**	**16.6%**	**100.0%**	**643**	**692**	**746**	**-12.6%**	**100.0%**

Personnel information

Table 20.7 Vote personnel numbers and cost by salary level and programme[1]

Programmes
1. Administration
2. Investigation and Information Management
3. Compliance Monitoring and Stakeholder Management

	Number of posts estimated for 31 March 2018		Number and cost[2] of personnel posts filled / planned for on funded establishment															Number	
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate									Average growth rate (%)	Average: Salary level/Total (%)
			2016/17			2017/18			2018/19			2019/20			2020/21			2017/18 - 2020/21	
Independent Police Investigative Directorate			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	**388**	**6**	**368**	**169.2**	**0.5**	**372**	**176.9**	**0.5**	**421**	**212.3**	**0.5**	**421**	**228.8**	**0.5**	**421**	**246.5**	**0.6**	**4.2%**	**100.0%**
1 – 6	90	6	94	18.8	0.2	87	19.7	0.2	97	25.0	0.3	97	27.0	0.3	97	29.2	0.3	3.7%	23.1%
7 – 10	222	–	211	96.9	0.5	214	91.7	0.4	242	110.4	0.5	242	119.2	0.5	242	128.7	0.5	4.2%	57.5%
11 – 12	40	–	36	26.8	0.7	38	28.6	0.8	42	31.3	0.7	42	33.8	0.8	42	36.5	0.9	3.4%	10.0%
13 – 16	36	–	27	26.7	1.0	33	36.9	1.1	40	45.6	1.1	40	48.8	1.2	40	52.2	1.3	6.6%	9.4%
Programme	**388**	**6**	**368**	**169.2**	**0.5**	**372**	**176.9**	**0.5**	**421**	**212.3**	**0.5**	**421**	**228.8**	**0.5**	**421**	**246.5**	**0.6**	**4.2%**	**100.0%**
Programme 1	108	–	98	47.9	0.5	100	50.1	0.5	124	64.2	0.5	124	69.2	0.6	124	74.6	0.6	7.4%	28.9%
Programme 2	265	6	256	114.2	0.4	258	116.7	0.5	274	134.1	0.5	274	144.5	0.5	274	155.8	0.6	2.0%	66.1%
Programme 3	15	–	14	7.0	0.5	14	10.1	0.7	23	13.9	0.6	23	15.0	0.7	23	16.2	0.7	18.0%	5.1%

1. *Data has been provided by the department and may not necessarily reconcile with official government personnel data.*
2. *Rand million.*

Departmental receipts

Table 20.8 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
R thousand	2014/15	2015/16	2016/17	2017/18		2014/15 - 2017/18		2018/19	2019/20	2020/21	2017/18 - 2020/21	
Departmental receipts	**706**	**161**	**285**	**218**	**201**	**-34.2%**	**100.0%**	**218**	**225**	**230**	**4.6%**	**100.0%**
Sales of goods and services produced by department	**149**	**90**	**98**	**103**	**93**	**-14.5%**	**31.8%**	**103**	**106**	**108**	**5.1%**	**46.9%**
Sales by market establishments	66	2	–	–	–	-100.0%	5.0%	–	–	–	–	–
of which:												
Market establishment: Rental parking: Covered and open	*66*	*2*	–	–	–	*-100.0%*	*5.0%*	–	–	–	–	–
Administrative fees	83	88	3	5	5	-60.8%	13.2%	5	7	8	17.0%	2.9%
of which:												
Request information: Promotion of Access to Information Act (2000)	*83*	*88*	*3*	*4*	*4*	*-63.6%*	*13.2%*	*4*	*5*	*6*	*14.5%*	*2.2%*
Request information: Duplicate certificate	–	–	–	*1*	*1*	–	*0.1%*	*1*	*2*	*2*	*26.0%*	*0.7%*
Other sales	–	–	95	98	88	–	13.5%	98	99	100	4.4%	44.1%
of which:												
Service rendered: Commission insurance and garnishees	–	–	*92*	*96*	*86*	–	*13.2%*	*96*	*97*	*98*	*4.5%*	*43.1%*
Sales: Tender documents	–	–	*3*	*2*	*2*	–	*0.4%*	*2*	*2*	*2*	–	*0.9%*
Sales of scrap, waste, arms and other used current goods	**1**	**–**	**–**	**1**	**1**	**–**	**0.1%**	**1**	**1**	**1**	**–**	**0.5%**
of which:												
Sales: Scrap	*1*	–	–	*1*	*1*	–	*0.1%*	*1*	*1*	*1*	–	*0.5%*
Interest, dividends and rent on land	**16**	**7**	**11**	**8**	**13**	**-6.7%**	**3.5%**	**8**	**10**	**11**	**-5.4%**	**4.8%**
Interest	16	7	11	8	13	-6.7%	3.5%	8	10	11	-5.4%	4.8%
Transactions in financial assets and liabilities	**540**	**64**	**176**	**106**	**94**	**-44.2%**	**64.6%**	**106**	**108**	**110**	**5.4%**	**47.8%**
Total	**706**	**161**	**285**	**218**	**201**	**-34.2%**	**100.0%**	**218**	**225**	**230**	**4.6%**	**100.0%**

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 20.9 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expen-diture/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expen-diture/ Total (%)
R million	2014/15	2015/16	2016/17	2017/18	2014/15 - 2017/18		2018/19	2019/20	2020/21	2017/18 - 2020/21	
Department Management	7.4	11.0	13.2	13.6	22.8%	14.1%	19.7	21.0	22.4	18.0%	17.6%
Corporate Services	44.1	33.9	31.1	38.0	-4.9%	46.0%	48.9	52.2	55.7	13.6%	44.6%
Office Accommodation	10.2	10.6	11.2	11.8	5.0%	13.7%	12.5	13.1	13.9	5.6%	11.7%
Internal Audit	2.8	3.6	3.9	4.3	14.7%	4.6%	4.8	5.1	5.5	8.8%	4.5%
Finance Services	16.5	16.4	16.7	19.5	5.7%	21.6%	23.3	24.9	26.6	11.0%	21.6%
Total	**81.0**	**75.5**	**76.1**	**87.1**	**2.5%**	**100.0%**	**109.0**	**116.3**	**124.1**	**12.5%**	**100.0%**
Change to 2017 Budget estimate				–			16.8	24.1	31.8		
Economic classification											
Current payments	**77.8**	**74.4**	**74.9**	**86.3**	**3.5%**	**98.0%**	**103.9**	**111.0**	**118.4**	**11.1%**	**96.1%**
Compensation of employees	33.7	43.0	47.9	50.1	14.1%	54.7%	64.2	69.2	74.6	14.2%	59.1%
Goods and services[1]	44.1	31.3	26.9	36.2	-6.4%	43.3%	39.6	41.8	43.9	6.6%	37.0%
of which:											
Minor assets	*0.3*	*0.3*	*0.1*	*0.0*	*-59.1%*	*0.2%*	*2.1*	*2.2*	*2.3*	*394.4%*	*1.5%*
Audit costs: External	*4.2*	*3.4*	*2.2*	*4.3*	*0.8%*	*4.4%*	*3.5*	*3.7*	*3.8*	*-4.2%*	*3.5%*
Computer services	*2.9*	*2.9*	*3.5*	*4.7*	*17.5%*	*4.3%*	*5.4*	*5.7*	*5.8*	*7.8%*	*4.9%*
Operating leases	*20.4*	*12.2*	*9.7*	*14.2*	*-11.5%*	*17.7%*	*14.2*	*15.0*	*16.1*	*4.3%*	*13.6%*
Property payments	*3.9*	*4.1*	*4.4*	*5.1*	*9.5%*	*5.5%*	*6.7*	*7.0*	*7.3*	*12.5%*	*6.0%*
Travel and subsistence	*3.4*	*3.2*	*2.9*	*1.9*	*-17.0%*	*3.6%*	*2.2*	*2.3*	*2.4*	*8.0%*	*2.0%*
Transfers and subsidies[1]	**0.4**	**0.5**	**1.1**	**0.8**	**29.5%**	**0.9%**	**0.6**	**0.7**	**0.7**	**-3.7%**	**0.7%**
Departmental agencies and accounts	0.4	0.4	0.5	0.6	16.2%	0.6%	0.6	0.7	0.7	9.8%	0.6%
Households	0.0	0.1	0.6	0.3	118.7%	0.3%	–	–	–	-100.0%	0.1%
Payments for capital assets	**2.8**	**0.7**	**0.1**	**–**	**-100.0%**	**1.1%**	**4.5**	**4.7**	**4.9**	**–**	**3.2%**
Machinery and equipment	2.8	0.7	0.1	–	-100.0%	1.1%	4.5	4.7	4.9	–	3.2%
Payments for financial assets	**0.0**	**0.0**	**0.0**	**–**	**-100.0%**	**–**	**–**	**–**	**–**	**–**	**–**
Total	**81.0**	**75.5**	**76.1**	**87.1**	**2.5%**	**100.0%**	**109.0**	**116.3**	**124.1**	**12.5%**	**100.0%**
Proportion of total programme expenditure to vote expenditure	**34.8%**	**32.2%**	**31.5%**	**34.1%**	**–**	**–**	**34.6%**	**34.6%**	**34.5%**	**–**	**–**

1. *Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.*

Programme 2: Investigation and Information Management

Programme purpose

Coordinate and facilitate the directorate's investigation processes through the development of policy and strategic frameworks that guide and report on investigations.

Objectives

- Strengthen the directorate's oversight role of the police service by:
  - conducting investigations, as per the Independent Police Investigative Directorate Act (2011), on an ongoing basis
  - making appropriate recommendations on investigations in the various investigation categories, as outlined in section 28 of the Independent Police Investigative Directorate Act (2011), within 30 days of finalising investigations
  - submitting feedback to complainants within 30 days of the closure of an investigation.
- Enhance efficiency in case management by maintaining the percentage of cases registered and allocated within 72 hours of receipt at 91 per cent over the medium term.

Subprogrammes

- *Investigation Management* develops and maintains investigation systems, procedures, norms, standards and policies in line with the Independent Police Investigative Directorate Act (2011) and other relevant prescripts.

- *Investigation Services* manages and conducts investigations in line with provisions in the Independent Police Investigative Directorate Act (2011).
- *Information Management* manages information and knowledge management services through the development and maintenance of a case flow management system and database, and analyses and compiles statistical information.

Expenditure trends and estimates

Table 20.10 Investigation and Information Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expen-diture/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expen-diture/ Total (%)
R million	2014/15	2015/16	2016/17	2017/18	2014/15 - 2017/18		2018/19	2019/20	2020/21	2017/18 - 2020/21	
Investigation Management	20.0	10.9	16.5	15.6	-8.0%	10.2%	18.6	19.7	20.9	10.3%	9.7%
Investigation Services	122.5	139.5	136.9	137.6	4.0%	87.0%	163.8	174.7	186.2	10.6%	86.4%
Information Management	5.5	4.1	3.6	3.7	-11.8%	2.7%	7.8	8.7	9.7	37.5%	3.9%
Total	**148.0**	**154.4**	**157.0**	**156.9**	**2.0%**	**100.0%**	**190.1**	**203.1**	**216.8**	**11.4%**	**100.0%**
Change to 2017 Budget estimate				(0.3)			26.9	39.9	53.6		
Economic classification											
Current payments	**134.9**	**152.6**	**156.7**	**156.7**	**5.1%**	**97.5%**	**190.1**	**203.1**	**216.8**	**11.4%**	**100.0%**
Compensation of employees	83.3	103.0	114.2	116.7	11.9%	67.7%	134.1	144.5	155.8	10.1%	71.8%
Goods and services[1]	51.6	49.7	42.5	40.0	-8.2%	29.8%	56.0	58.6	61.0	15.1%	28.1%
of which:											
Computer services	*10.1*	*2.7*	*5.2*	*2.3*	*-39.0%*	*3.3%*	*3.2*	*3.4*	*3.6*	*15.8%*	*1.6%*
Legal services	*0.0*	*1.4*	*1.0*	*3.7*	*750.9%*	*1.0%*	*5.0*	*5.2*	*5.5*	*14.1%*	*2.5%*
Fleet services (including government motor transport)	*7.5*	*5.4*	*3.9*	*4.9*	*-13.2%*	*3.5%*	*5.6*	*5.9*	*6.2*	*8.5%*	*2.9%*
Operating leases	*6.1*	*8.2*	*3.5*	*8.9*	*13.2%*	*4.3%*	*14.0*	*14.3*	*14.4*	*17.5%*	*6.7%*
Property payments	*3.9*	*5.4*	*5.7*	*5.8*	*14.4%*	*3.4%*	*10.9*	*11.5*	*12.1*	*27.5%*	*5.3%*
Travel and subsistence	*14.5*	*19.2*	*15.8*	*8.1*	*-17.7%*	*9.3%*	*10.5*	*11.1*	*11.7*	*13.1%*	*5.4%*
Transfers and subsidies[1]	**0.3**	**0.2**	**0.1**	**0.3**	**-4.0%**	**0.1%**	**0.0**	**0.0**	**0.0**	**-75.9%**	**–**
Departmental agencies and accounts	0.0	0.0	0.0	0.0	31.0%	–	0.0	0.0	0.0	-23.7%	–
Households	0.3	0.2	0.1	0.3	-4.6%	0.1%	–	–	–	-100.0%	–
Payments for capital assets	**12.8**	**1.6**	**0.2**	**–**	**-100.0%**	**2.4%**	**–**	**–**	**–**	**–**	**–**
Machinery and equipment	12.8	1.6	0.2	–	-100.0%	2.4%	–	–	–	–	–
Payments for financial assets	**0.0**	**–**	**0.1**	**–**	**-100.0%**	**–**	**–**	**–**	**–**	**–**	**–**
Total	**148.0**	**154.4**	**157.0**	**156.9**	**2.0%**	**100.0%**	**190.1**	**203.1**	**216.8**	**11.4%**	**100.0%**
Proportion of total programme expenditure to vote expenditure	**0.6**	**0.7**	**0.6**	**0.6**	**–**	**–**	**0.6**	**0.6**	**0.6**	**–**	**–**

1. *Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.*

Programme 3: Compliance Monitoring and Stakeholder Management

Programme purpose

Safeguard the principles of cooperative governance and stakeholder relations. Monitor and evaluate the relevance of the recommendations made to the South African Police Service and Municipal Police Services in terms of the Independent Police Investigative Directorate Act (2011).

Objectives

- Safeguard the principles of cooperative governance and stakeholder management on an ongoing basis by:
  - monitoring and evaluating the quality of recommendations made to the South African Police Service and Municipal Police Services to ensure successful disciplinary and criminal convictions
  - monitoring and reporting on the police service's compliance with reporting obligations in terms of the Independent Police Investigative Directorate Act (2011).
- Maintain relationships with state security agencies, such as the South African Police Service, the National Prosecuting Authority and the Civilian Secretariat for the Police Service, and community stakeholders through ongoing participation in national and provincial engagement forums.

Subprogrammes

- *Compliance Monitoring* monitors and evaluates the quality of recommendations made and responses received on such recommendations from the South African Police Service, Municipal Police Services and the National Prosecuting Authority in compliance with the reporting obligations in terms of the Independent Police Investigative Directorate Act (2011).
- *Stakeholder Management* manages relations and liaises with the directorate's key stakeholders, such as the South African Police Service, the Municipal Police Services, the Civilian Secretariat for the Police Service, the National Prosecuting Authority, the Special Investigating Unit, the Public Protector of South Africa, the State Security Agency and civil society organisations, in line with the requirements of the Independent Police Investigative Directorate Act (2011).

Expenditure trends and estimates

Table 20.11 Compliance Monitoring and Stakeholder Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expen-diture/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expen-diture/ Total (%)
R million	2014/15	2015/16	2016/17	2017/18	2014/15 - 2017/18		2018/19	2019/20	2020/21	2017/18 - 2020/21	
Compliance Monitoring	2.5	4.1	4.1	5.5	29.8%	58.9%	11.0	11.8	12.7	31.9%	65.0%
Stakeholder Management	0.9	0.1	4.5	5.9	87.3%	41.1%	5.0	5.4	5.8	-0.5%	35.0%
Total	**3.4**	**4.2**	**8.6**	**11.4**	**49.3%**	**100.0%**	**16.0**	**17.2**	**18.5**	**17.4%**	**100.0%**
Change to 2017 Budget estimate				0.3			4.5	5.7	7.0		
Economic classification											
Current payments	**3.1**	**4.2**	**8.4**	**11.4**	**54.3%**	**97.6%**	**16.0**	**17.2**	**18.5**	**17.4%**	**100.0%**
Compensation of employees	2.5	3.6	7.0	10.1	59.5%	83.6%	13.9	15.0	16.2	17.1%	87.5%
Goods and services[1]	0.6	0.6	1.3	1.3	28.7%	14.0%	2.1	2.2	2.3	20.3%	12.5%
of which:											
Advertising	*0.0*	*0.0*	*0.0*	*0.3*	*124.7%*	*1.3%*	*0.2*	*0.2*	*0.2*	*-15.5%*	*1.3%*
Communication	*0.0*	*0.0*	*0.1*	*0.1*	*62.6%*	*1.3%*	*0.1*	*0.1*	*0.1*	*-3.8%*	*0.7%*
Computer services	*0.1*	*0.1*	*0.2*	*0.1*	*5.8%*	*1.7%*	*0.1*	*0.1*	*0.1*	*8.2%*	*0.8%*
Consumables: Stationery, printing and office supplies	*0.2*	*0.0*	*0.2*	*0.0*	*-43.8%*	*1.4%*	*0.0*	*0.1*	*0.1*	*21.1%*	*0.3%*
Travel and subsistence	*0.2*	*0.4*	*0.4*	*0.5*	*35.7%*	*5.3%*	*1.4*	*1.5*	*1.6*	*49.4%*	*7.9%*
Training and development	*0.0*	*0.0*	*0.0*	*0.0*	*33.6%*	*0.5%*	*0.1*	*0.1*	*0.1*	*36.0%*	*0.4%*
Transfers and subsidies[1]	**–**	**–**	**0.3**	**–**	**–**	**1.0%**	**–**	**–**	**–**	**–**	**–**
Households	–	–	0.3	–	–	1.0%	–	–	–	–	–
Payments for capital assets	**0.3**	**0.1**	**–**	**–**	**-100.0%**	**1.4%**	**–**	**–**	**–**	**–**	**–**
Machinery and equipment	0.3	0.1	–	–	-100.0%	1.4%	–	–	–	–	–
Total	**3.4**	**4.2**	**8.6**	**11.4**	**49.3%**	**100.0%**	**16.0**	**17.2**	**18.5**	**17.4%**	**100.0%**
Proportion of total programme expenditure to vote expenditure	**0.0**	**0.0**	**0.0**	**0.0**	**–**	**–**	**0.1**	**0.1**	**0.1**	**–**	**–**

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.